

FINANCIAL ANALYSIS



What is Financial Analysis?

- Using financial tools:
 - Enterprise budgets
 - Balance sheets
 - Income statements
- To identify a business' strengths and weaknesses
 - Helps the manager improve the business



Why is it Necessary?

- Financial Analysis:
 - Helps a manager take actions to improve the business
 - Identifies potential problems before they occur
 - Helps lenders analyze loan applications for strengths, weaknesses, and risks
 - Helps the manager understand the business more fully



Types of Financial Analysis

- Ratio Analysis
 - Use ratios and figures (net income, RAVC, etc.)
 - Compare those ratios and figures to "benchmarks"
 - Benchmarks are "goals" or "standards"
- Trend Analysis
 - Look at changes in ratios and figures over time
 - Are they improving or getting worse?



Main Areas of Analysis

- Liquidity
 - Having enough current assets to cover your current liabilities
- Solvency
 - Having enough total assets to cover your total liabilities
- Profitability
 - "Are we making money above our expenses?"
- Financial Efficiency
 - How well are we controlling our costs?



Liquidity Analysis

- Use the Balance Sheet
- Current Ratio is the main measure
 - $\text{Current Ratio} = \frac{\text{Current Assets}}{\text{Current Liabilities}}$
- Like to see:
 - A minimum ratio of 1.0
 - Greater than 2.0 is strong
- Interpretation:
 - A Current Ratio of 2 means that you have \$2 of current assets for every \$1 of liabilities that are due within the next year (current liabilities)



Solvency Analysis

- Use the Balance Sheet
- Debt/Asset Ratio is the main measure
 - $\text{Debt/Asset Ratio} = \text{Total Liabilities} / \text{Total Assets}$
- Like to see:
 - Less than 40% for an existing business
 - Less than 70% for a new or start-up business
 - Decreasing over time
 - The lower it is, the less risk you face



Solvency Analysis

- Interpretation:
 - A Debt/Asset Ratio of 40% shows that you owe your lenders 40% of the value of your assets
 - Or - that you have paid for 60% of your assets
 - Another way to look at it:
 - Your lenders "own" 40% of your assets
 - You own 60% of your assets



Profitability Analysis

- Use the Income Statement or Enterprise Budget
 - Gross Margin or Return Above Variable Costs
 - Net Income or Return Above Total Costs
- Also need the Balance Sheet
- Main ratio is Rate of Return on Assets (ROA)
 - $\text{ROA} = (\text{Net Income} + \text{Interest}) / \text{Total Assets}$



Profitability Analysis

- Like to see:
 - ROA > 0% at a minimum
 - ROA > interest rate (APR) on your loans
 - ROA > 8% is strong
 - Growing over time
 - The higher, the more profitable your business
- Interpretation:
 - An ROA of 10% means that you earned \$0.10 of profit for every \$1 of asset used in your business.



Financial Efficiency Analysis

- We're just focusing on cost control here
- Use the Income Statement
- Operating Expense/Receipt Ratio
 - $\text{Op. Exp/Rec} = (\text{Total Exp.} - \text{Int.} - \text{Dep.}) / \text{Total Revenue}$
- Like to see:
 - Less than 75%
- Interpretation:
 - A ratio of 75% means that the business spends \$0.75 in expenses to generate \$1 of revenue



Summary

- Look at your ratings for each area

Area	Rating	Strength or Weakness?
Liquidity	Strong/Okay	~ Strength
Solvency	Poor/Okay	~ Weakness
Profitability	Poor/Okay	~ Weakness
Financial Efficiency	Poor/Okay	~ Weakness



Summary

- Now the manager can see what areas need to be improved!
- Main ways to improve a business:
 - *Reduce the top 5 expenses*
 - Without hurting production
 - *Increase revenues*
 - More units produced & sold
 - Different price
 - *Get rid of unneeded or un-used assets*



Summary

- A manager must look at the financial and the production aspects of the business
 - *They are directly related!!*
 - *Too often the financial aspects are ignored*
- Lenders use this same analysis to review loan applications
 - *Managers should know their own strengths and weaknesses BEFORE meeting with the lender!*

